

TRI-COUNTY COMMISSION ON ALCOHOL AND DRUG ABUSE FY11 – FY13 COUNTY STRATEGIC PLAN

FORWARD

VISION

The vision of the Tri-County Commission on Alcohol and Drug Abuse is for every citizen in Bamberg, Calhoun and Orangeburg counties to strive and reach their life goals without alcohol and drug involvement.

MISSION

The TCCADA is an office of health, information and services for alcohol and drug abuse. We seek to prevent substance abuse through education and community involvement, to intervene in abuse related problems and to provide treatment and rehabilitation alternatives to abusers. In short, we are an agency for the delivery of comprehensive alcohol and drug abuse services to the citizens of Orangeburg, Bamberg and Calhoun counties.

EXECUTIVE SUMMARY

During FY09 the South Carolina General Assembly reduced state funding for alcohol and drug abuse services by over \$2.7 million and 92% of these reductions were adsorbed by the local alcohol and drug abuse providers. This decrease in state funding in FY09 reversed a four year trend on state funding increases of alcohol and drug abuse services. This drastic decrease in state funding has placed the TCCADA in a difficult position of trying to maintain current service levels with less funding. During FY09 the TCCADA has met this problem by furloughing staff on paid holidays. Demand for alcohol and drug abuse services provided by the TCCADA has steadily increased since FY03. During FY08, the TCCADA provided services to over 1,485 clients. FY09 data indicates that the number of clients will remain constant or possibly increase slightly. This continued demand for services comes at a time when our state funding is being drastically reduced. In addition to increased demand for services, outcome survey data indicates that our clients are benefiting from services with a significant decrease in alcohol and drug use, decreased incidents of alcohol intoxication, decrease in tobacco use and incidents of ER and Mental Health visits decreasing. In addition, the TCCADA provided prevention and education services to thousands citizens in the Tri-County Area. With client demand continuing to increase and treatment outcomes indicating positive results, the TCCADA has focused attention towards maintaining existing services and developing new sources of revenue to replace lost state funding.

During the FY10, the TCCADA will continue focusing on enhancing four sources of revenue to maintain services level and fund the increased demand for services. These sources of revenue are (1) Center for Substance Abuse Treatment (CSAT), (2) Employee Assistance Programs (3) Alcohol and Drug Abuse Department of Transportation (D.O.T.) Compliant Services and (4) Federal Stimulus funding.

During FY10, the TCCADA will continue efforts to secure federal grants funded through the Center for Substance Abuse Treatment (CSAT). Over the past fifteen years the CSAT has

funded capacity expansion and adolescent treatment grants submitted by the TCCADA. The TCCADA will pursue all requests for proposals to expand services in the Tri-County area.

During FY10, the TCCADA will continue efforts to maintain and expand our Employee Assistance Program's (EAP) efforts in the Tri-County. In late FY04, the TCCADA added the largest manufacturing company in Orangeburg County to our EAP efforts. During FY10, the TCCADA provided EAP services to twenty (20) Industry and Business contracts.

Beginning in FY04, the TCCADA began offering comprehensive Department of Transportation (DOT) alcohol and drug compliant services. These services are assisting business and industry that must comply with federal DOT standards. Currently the TCCADA is the only provider in the Tri-County area that offers alcohol and drug testing, physical exams, clinical assessments, and substance abuse treatment under one roof. In FY05, the TCCADA signed DOT contracts with Orangeburg Calhoun Technical College and Orangeburg Consolidated School District 4 to provide comprehensive DOT services to their employees. During FY09, the TCCADA DOT services hopefully will continue to expand. Currently, the TCCADA is a major player in providing DOT services in the Tri-County area.

The TCCADA will also utilize Federal Stimulus funds during FY09 and FY10 to supplement the loss of state funding. This Federal Stimulus funding will supplement State Medicaid Match funding.

During FY08, the TCCADA continued progress of **Evidence Based Treatment** by utilizing Cognitive Behavioral Therapy as the Evidenced Based Practice of choice. All adolescent counselors, inpatient and outpatient, have been trained by Aldo Pucci, President of the National Association of Cognitive Behavioral Therapists. The adolescent outpatient staff has been trained and certified at all three levels, while the inpatient staff has been trained at the initial level. The plans are to have those trained at all 3 levels within the next fiscal year.

In FY08 and FY09, the TCCADA had the luxury of a third temporary, full-time prevention position due to the successful bid for the coordinator position for the 1st Judicial Circuit for the Alcohol Enforcement Team (AET) funding. This third position allowed the prevention division of the TCCADA to maximize environmental prevention strategies and establish multi-jurisdictional agreements with and between local law enforcement agencies while maintaining community responsiveness to health fairs, presentations and special projects. However, this position also assumed responsibility for environmental prevention activities in the additional county of Dorchester. Also, in FY09, DAODAS provided one time funding for an additional prevention staff person. This funding enabled the prevention department to have administrative support for the first time. The administrative assistant has been invaluable. Duties have included setting up an Excel data base and monitoring necessary prevention program expenses, entering FY09 management plans, entering pre- and post tests, coordinating meeting logistics, ordering and picking up materials, assisting with the Alcohol Education Program and setting up prevention manuals for CARF accreditation. No programs were dropped in FY09 to accommodate any new programs due to the extra prevention specialist and administrative assistant.

In FY09, AET funds for the 1st Judicial Circuit were continued, but in the lesser amount of \$84,231.00. Approximately \$16,029.00 of these funds including coordinator travel was shared with

the Dorchester Commission through the Summerville and St. George Police Departments, and the Dorchester County Sheriff's Office as required by DAODAS and \$39,000 went directly to law

enforcement in the form of officer stipends, training and equipment. An additional \$7,000.00 was again obtained for alcohol enforcement activities in Bamberg County from the 2nd Judicial Circuit AET funding in FY09. The STEP funds were continued in FY09 at a reduced rate for the second year in a row for tobacco compliance checks, multi-jurisdictional law enforcement agreements, outlet identification and merchant education. STEP fund awards for FY09 were unavailable at this time, but in FY08, \$4,526.00 was awarded to the TCCADA for Orangeburg, Bamberg and Calhoun counties. Once again, the prevention division has received the SYNAR (underage tobacco access survey) bonus for fulfilling the inspection and reporting requirements in a timely manner. The TCCADA received \$1,402.30 in reimbursement and bonus funds in FY09. In FY08, there were several prevention programs that instituted fees. The Alcohol Education Program (AEP) for FY09 to date has brought in \$1,920.00 based on \$120.00 per participant. The Palmetto Retailers Education Program (PREP) brought in \$250.00 in FY09 based on a rate for court mandated participants of \$50.00 per person. The TCCADA received a \$300.00 stipend in FY09 to conduct a Reach Out Now, Teach-In sponsored by CSAP's STOP Underage Drinking program.

A new **Alcohol Education Program (AEP)** was implemented in the spring of 2008 to meet the requirements of the new underage drinking laws and provide a resource to the 1st Judicial Circuit Solicitor's office for youth between the ages of 17 and 20 arrested for underage drinking violations. Prime for Life (PRI), the under 21 version, is the alcohol education curriculum used for this program and there was a \$100.00 charge. The program fee was increased \$20.00 in FY09 to cover the cost of the workbook and offset the expense. As only certified Prime for Life group leaders are able to conduct this program, the prevention division contracts with one of the TCCADA's ADSAP group leaders certified in PRI. Three participants successfully completed the program in FY08 and 17 successfully completed in FY09 to date. Another prevention program less than two years old is the **Alcohol Enforcement Team (AET)** grant that began in September of 2007 and has continued through FY09. The focus of this program is environmental prevention strategies in cooperation with local law enforcement through multi-jurisdictional agreements established within judicial circuits. These strategies include on and off-premise alcohol compliance checks, shoulder taps, safety checkpoints, party patrols/dispersals and social norm campaigns. Forty-nine **Alcohol Compliance Checks** have been conducted to date in FY09 in the tri-county area. The **SYNAR Tobacco Survey** was conducted again in January of FY09. Twenty-four **Tobacco Compliance Checks** were conducted in the tri-county area to date in FY09. The number of compliance checks has gone down in FY09 compared to FY08 to accommodate additional environmental activities such as bar checks, shoulder taps, and party dispersals. Three bar checks, two party dispersals, eight safety check points, and nine shoulder taps resulting in 181 tickets were conducted in FY09 to date.

In addition to the collaborative efforts with the law enforcement, the prevention division has resurrected the **Edisto Health Coalition**, a community-based collaboration in FY09. The role of the coalition has been revisited. The main functions of the members will be to serve in an advisory capacity, provide community input into the prevention services offered by the TCCADA, provide access to students and data, and distribute information. Members have been recruited according to the 12 community sectors recommended by the leading expert in community-based coalitions, CADCA. In FY09, there were a total of 66 merchants and clerks trained in the **Palmetto Retailers Education Program (PREP)** to date. Only 5 of these

participants were court ordered in FY09. The TCCADA also participated in the Center for Substance Abuse Prevention's (CSAP) **STOP Underage Drinking: Reach Out Now, Teach Ins**. The Reach Out Now, Teach-Ins involve using community celebrities to educate 5th and 6th graders on the dangers of underage drinking. Two programs were held in May of FY09 in Orangeburg Consolidated School Districts 4 and 5 for sixth graders. Two prevention specialists conducted four groups with the evidence-based program, **Project Alert** in FY09. These groups contained 75 sixth grade students at two schools, Lockett Elementary School and Bethune-Bowman Elementary/Middle School. Approximately 13 sessions were conducted with each group.

Throughout FY09 to date, the prevention division continued to participate in community health fairs, conduct public speaking engagements, engage the media and distribute substance abuse materials. In January of 2009, the additional prevention specialist began alternative activities with the Boys and Girls' Club afterschool program. In FY09, several speakers were brought in to address the students and parents at Orangeburg Preparatory School on underage drinking. The innovative program called **Health Factor** which consists of five television game shows and involved 33 6th grade youth from 8 different schools continued in partnership with Time Warner Cable and Claflin University. The prevention staff worked closely with the **Orangeburg-Wilkinson/Technology Center Teen Institute Team** in FY09. This group of approximately 20 youth in FY09 conducted a Prom Promise activity and participated in the Reach Out Now, Teach-In.

As FY09 has not been completed, the annual prevention report was not available at this time. However, in FY08, 9,555 individuals were impacted by prevention services compared to 8,103 individuals in FY07. A total of 9,613 substance abuse materials were either developed or disseminated throughout the tri-county area in FY08 compared to 7,251 in FY07. In FY08, community-based process accounted for the majority of the prevention time (41.7%), followed by information dissemination (health fairs, presentations, material distribution) (41.1%), environmental strategies (alcohol and tobacco compliance checks, outlet identification, merchant education) (12.1%), alternatives (field trips, special projects) (1.1%), and educational strategies (Project Alert) (3.7%). Community-based and environmental strategies increased in FY08. Law enforcement was the largest population to receive prevention services (170) followed by business and industry representing merchants (154), and then, elementary school students (81).

The AET funding in the amount of \$98,000.00 for the 1st Judicial Circuit was combined with the \$25,000.00 STEP (SYNAR Tobacco Enforcement Partnerships)/ASIP (Alcohol State Incentive Program) discretionary funds earned through alcohol and tobacco compliance checks, outlet identification, and merchant education in 2007. Approximately \$23,000.00 of these funds was shared with the Dorchester Commission as required by DAODAS and \$50,000 went directly to law enforcement in the form of training and equipment. An additional \$7,000.00 was obtained for alcohol enforcement activities in Bamberg County from the 2nd Judicial Circuit AET funding. Although the ASIP funds were not continued in FY08 due to the AET funding, the STEP funds were continued for tobacco compliance checks, outlet identification, and merchant education. The TCCADA's prevention division is close to maximizing the potential earning points for STEP in FY08 in all three counties. However, the award amount for FY08 may be less due to the lowering

years, the prevention division has received the SYNAR (underage tobacco access survey) bonus for fulfilling the inspection and reporting requirements in a timely manner. This year, the TCCADA received \$1,331.72 in reimbursement and bonus funds. In FY07, SYNAR outcomes indicated a 0% underage tobacco access rate for all three counties. In FY08, SYNAR outcomes indicated a continuance of the 0% underage tobacco access rate for Bamberg and Calhoun counties, but indicated a 21% increase for Orangeburg County.

Orangeburg County funds one of the two currently existing prevention positions to handle community-based activities such as presentations, health fairs, and special projects. However, in the past several years in order to meet the increasing contract requirements by DAODAS for environmental prevention activities, this staff position had been diverted to implement the environmental programs of merchant education and compliance checks. With the AET funding this past year, this position's community responsibilities were restored temporarily. The impact of this third position on the number and frequency of prevention activities and outcomes will not be available until the completion of FY08 and the issuance of the annual county level prevention report in the fall of 2008.

The current, second TCCADA prevention position is funded by DAODAS through the consolidated contract and implements the evidence-based education programs, special projects such as the State Epidemiological Outcomes Workgroup (SEOW) county level needs assessment, and handles the majority of administrative tasks. The TCCADA's prevention division completed three SEOW assessments within the same allotted time frame as the majority of counties who only had only one assessment to complete. As part of the county assessments, issues were prioritized with consequential data given preference over usage data. Alcohol and other drug related issues for Bamberg County according to consequential data are family assaults, HIV/Aids, and violent crime. According to usage data, underage alcohol access and merchant identification checks for underage alcohol purchases were the main issues for Bamberg County. Alcohol and other drug related issues for Bamberg County according to usage data include underage alcohol access and merchant identification checks for underage alcohol purchases. According to usage data, underage alcohol access and merchant identification checks for underage alcohol purchase were also the main issues for Calhoun County. Alcohol and other drug related issues for Orangeburg County according to consequential data are family assaults, HIV/Aids, and motor vehicle crashes. According to usage data, underage alcohol access and merchant identification checks for underage alcohol and tobacco purchases were the main issues for Orangeburg County.

A new Alcohol education Program (AEP) was implemented in the Spring of 2008 to meet the requirements of the new underage drinking laws and provide a resource to the 1st Judicial Circuit's Solicitor's office for youth between the ages of 17 and 20 arrested for underage drinking violations.

In 2008, three evidence-based groups of Project Alert were conducted with 69 sixth grade students at two schools, Lockett Elementary School and Felton Laboratory School. Approximately 13 sessions were conducted with each group. The TCCADA uses the DAODAS Standard Survey to evaluate recurring evidence-based programming. During the three years of Project Alert implementation, several outcome measures have shown desired evaluation results. Outcome results were available for Lockett Elementary School for FY08, but not for Felton Laboratory School as the group has not been completed at the time of this report. Outcome measures for Lockett Elementary

risk. This year, perceived parental attitudes also showed statistically significant improvement. Outcome measures for decision-making reflected desired change in the past year and were statistically significant in the previous year, but showed a statistically significant decline this fiscal year. Outcome measures for peer norms approached significance for desired change in the past year, but had a ceiling effect this year indicating little to no change in status from pre- to post-test.

The other prevention staff member has implemented merchant education trainings, and compliance checks for both alcohol and tobacco. Both have implemented SYNAR information dissemination activities that include health fairs, public speaking engagements, distribution of substance abuse materials, and alternative activities that include one innovative program called Health Factor which consists of five television game shows and involved 33 6th grade youth from 8 different schools. The prevention staff in FY07 delivered single service events impacting 8,103 individuals. A total of 7,251 substance abuse materials were either developed or disseminated throughout the tri-county area. In FY07, information dissemination (health fairs, presentations, material distribution) accounted for the majority of the prevention time (46.1%), followed by community-based process or networking (34.3%), environmental strategies (alcohol and tobacco compliance checks, outlet identification, merchant education) (9.6%), alternatives (field trips, special projects) (5.2%), and educational strategies (Project Alert) (4.8%). Environmental strategies dropped significantly from FY06 due to the implementation of a fee for merchant education and training of new personnel to implement the environmental strategies. . Business and industry representing merchants (104) was the largest population to receive prevention services followed by middle/jr. high school students (74) and youth/minors (60).

COUNTY PLAN DEVELOPMENT AND PROGRESS-REVIEW PROCESS

The Tri-County Commission on Alcohol and Drug Abuse is the county alcohol and drug authority for Orangeburg, Bamberg and Calhoun counties. This plan will cover progress made in FY2009 and strategic planning direction for FY08-10. The TCCADA provides prevention, intervention and treatment services to the citizens of the Tri-County Area. The DAODAS overarching goals to lead clients to achieve sustainable recovery in treatment and to change citizen attitudes and behaviors leading them: to refrain from use, abuse and to reduce harm are compatible with prevention, intervention and treatment programs operated and managed by the

TCCADA Critical issues presented in this plan were developed from the needs assessment process and supported by program and outcome evaluations. All future plans for increased service delivery in the Tri-County Area revolve around expanding adolescent care. These expanded adolescent services will encompass prevention, intervention and treatment programming.

During FY07, the TCCADA conducted consumer focus groups for the purpose of assessing and evaluating ongoing services and planning for future services. These focus groups consisted of past clients, business and industry partners, local government and school partners, and other area service providers. The comments received during these focus group meetings were integrated into the critical needs, goals and objectives for the FY08-10 County Plan and FY09 Update. In addition, the TCCADA utilizes findings from accreditation surveys, licensing surveys,

independent audits, state program reviews, outcome data and in-house client data. The TCCADA Board of Directors also reviews and evaluates the agency programs and adds input to agency goals and objectives. The Board approves all agency goals and objectives for the year and receives quarterly updates on their progress. Information gained from this process forms the framework for this County Plan.

The TCCADA has merged the county plan monitoring and overall program evaluation activities into one process. This effort allows the TCCADA executive staff to monitor monthly all program planning/evaluation and goals/objectives. The Executive Director updates the Board of Directors quarterly on the findings. In addition, the Board of Directors will also receive an Annual Evaluation Report and executive summary outlining achievements and recommendations regarding changes necessary for improvements. After reviewing the Annual Evaluation Report and executive summary, the Board of Directors and Executive Director will implement the necessary programmatic and budgetary changes.

Statewide Priorities

Adolescent Services

The TCCADA continues to provide high quality services to adolescents and families in the tri-county area through the extensive Level I services offered. Core services have been provided through Level I services utilizing best practices of Cognitive Behavioral Therapy. In fact, all outpatient & inpatient adolescent clinicians have been trained and certified in Cognitive Behavioral Therapy by the National Association of Cognitive Behavioral Therapists. CBT has long been regarded as the most effective approach in addressing substance abuse and other behaviors. The TCCADA continues to provide “The Bridge” program for adolescents exiting juvenile justice or other residential services.

The William J. McCord Adolescent Treatment Facility offers the state’s only Level III.7 facility for adolescents. Level IV services are also provided to those adolescents in need.

The McCord Facility continues to operate with an outstanding utilization rate. During FY08, the McCord Facility had a 97% utilization rate and maintained a waiting list that often exceeded 50 adolescent males. This is an extreme barrier in meeting Best Practice guidelines of engaging clients in treatment within 48-72 hours.

Client outcomes

The TCCADA collects 30-day follow-up data on a sampling of clients discharged. The clients who are surveyed are selected by MIS staff at DAODAS to insure a random sample. The data collected on clients only examines the events since discharge and includes their living arrangements; AOD use; employment and/or school status; arrests or incarceration days; number of days attending self-help groups; number of outpatient, emergency room and inpatient visits for physical, mental or AOD problems; how satisfied the client was with services received by the agency; if they would recommend a friend or family member to the agency. The Adolescent and Adult Clinical Director are responsible for performing the follow-up survey and ensuring those results are reported back to DAODAS for contract compliance. The TCCADA has utilized the DAODAS Client Outcome Management System since July 1, 2001.

In addition, the Adolescent Inpatient Program administers its own follow-up survey to all discharged clients at 6 months and 1-year post discharge. Data similar to that described above is collected from the clients; however, attempts are also made to collect that data from the parent/guardian. As appropriate, the Adolescent Clinical Director utilizes the information obtained through the process to identify areas of improvement and make necessary changes to improve client outcome and satisfaction.

Grant Opportunities

During FY08, the TCCADA reapplied for a CSAT grants that if funded will begin in FY09 and end in FY11. This grant will focus on expanding treatment and outreach service to HIV clients. The TCCADA was notified in FY09 that CSAT would not fund this grant.

Goals For Effectiveness - (FY 2008 Performance & FY 2009 Target)

Contract Objective 1 - Assessment within Two Days of Intake

FY09 Agency Target Goal	93.0%
FY08 Agency Performance	92.7%
FY10 Agency Target Goal	93.0%

Contract Objective 2 - Clinical Service within Six Days of Assessment

FY09 Agency Target Goal	85.0%
FY08 Agency Performance	64.3%
FY10 Agency Target Goal	85.0%

The agency is applying STAR-SI rapid cycle improvement techniques to improve performance.

Contract Objective 3 - Missing Discharges

FY09 Agency Target Goal	1.0% or below
FY08 Agency Performance	0.3%
FY10 Agency Target Goal	1.0% or below

Contract Objective 4 - Client Outcome Follow-Up Surveys Collected on 15% or More of Admitted and Discharged Clients

FY09 Agency Target Goal	26% or above
FY08 Agency Performance	17.4%
FY10 Agency Target Goal	35.0%

In the last five months of FY08, the average was 33%. The agency has taken steps to sustain this positive trend in FY09.

See Attachment I for Contract Objectives Reports

Program Evaluation

The TCCADA utilizes an ongoing process for Quality Improvement. This system allows the TCCADA to collect relevant data and utilize it in a way that improves the planning process, operations, and services. The TCCADA Quality Improvement Process consists of the following elements; development of an annual improvement plan which includes analysis of program goals and objectives, collection of data, analysis of data and a summary management plan.

The TCCADA's prevention services utilize the KIT Solutions Performance Based Prevention System (PBPS). The DAODAS standard survey is used for evidence based program evaluation.

Health Insurance Portability and Accountability Act (HIPAA)

As of October 1, 2003, the TCCADA was in compliance with HIPPA requirements. All necessary compliance documents such as business agreements, workforce confidentiality, and HIPPA Policies and Procedures, have been put in place.

Strengthen Treatment Access and Retention - State Implementation Cooperative Agreement (STAR-SI) Grant Recipient' – Implementation Progress/Update

This program is funded by the Substance Abuse and Mental Health Services Administration's (SAMHSA) Center for Substance Abuse Treatment (CSAT) and The Robert Wood Johnson Foundation is an infrastructure cooperative agreement program that promotes state-level implementation of process improvement methods to improve access to and retention in outpatient treatment. STAR-SI builds on the innovative work of the Network for the Improvement of Addiction Treatment (NIATx), a joint initiative of SAMHSA's CSAT and The Robert Wood Johnson Foundation.

STAR-SI promotes use of the rapid-cycle process improvement model to enhance the efficiency and efficacy of outpatient services. STAR-SI promotes systems changes and innovation with a focus on four best practices aims: reducing wait time, reducing no shows, increasing admission and increasing continuation in treatment from the first to fourth treatment session. Using STAR-SI change model techniques, the TCCADA has reduced wait time by 62% at no additional cost to the agency.

Governor's Goals

Goal - Reduction in repeat admissions of clients for detoxification

The TCCADA immediately engages newly detoxed clients in active treatment services. All newly detoxed clients are provided with an intense level of case management aimed at getting the client personally invested in treatment and relapse prevention.

Goal - Client employment

The TCCADA regularly refers clients to Vocational Rehabilitation for employment services. A Vocational Rehabilitation counselor comes to the Dawn Center once per week to interview clients for the purpose of finding employment. The TCCADA also contracts with area companies to provide their employees with Employee Assistance Program counseling services. The EAP contract includes supervisor training and the delivery of outpatient treatment services to their employees.

Goal – Relapse prevention

Treatment provided by the TCCADA is centered on the client establishing a personal plan of recovery complete with a relapse prevention strategy. The TCCADA addresses relapse prevention issues with all clients. Additionally, a Relapse Prevention group – a group specifically devoted to relapse prevention and recovery plan issues – is a regular component of the agency’s treatment regime.

Goal – Client use of emergency room services

The TCCADA provides the local hospitals with onsite consultation services. The TCCADA is also active in meetings with Mental Health, area law enforcement, and hospital ER personnel. These meetings focus on coordinating the efficient and effective use of resources. Staff cross-training opportunities also develop from these meetings.

Goal – Initiatives to assist homeless clients securing living accommodations

The TCCADA refers homeless clients to a reputable area homeless shelter. The TCCADA also facilitates linkage between homeless clients and agencies that specialize in housing assistance.

CRITICAL ISSUES

Critical Issue 1: Need for Inflationary Funding to Maintain Direct Services

Since 1974, the TCCADA has been a vital area resource in providing alcohol and drug abuse prevention, intervention, and treatment services. An estimated 18,000 persons in the tri-county area experience problems with alcohol and drugs, and over 1,500 families annually have sought and received services from the TCCADA over the past ten years; therefore, continued efforts to maintain existing services are critical. As with most rural parts of the state, the county alcohol and drug authority is the only public or private alcohol and drug abuse services provider that families can turn to when an alcohol and drug problem arises.

To maintain direct service capacity, the TCCADA is requesting that DAODAS funding be based on need and provision of core services, adjusted annually to fund inflationary increases. Without inflationary increases, the TCCADA will only deprive services to citizens from the tri-county area.

Strategy: To actively support efforts to increase state and federal funding to maintain direct service capacity in the tri-county area.

Goal: To expand financial support to maintain treatment, intervention, outreach and prevention services.

Objectives:

1. The TCCADA will work with DAODAS, the 301 System, and our local legislative delegation to support efforts to increase the overall funding for alcohol and drug abuse.

The TCCADA's Board of Directors and Executive Director will work throughout the year to accomplish this objective.

2. The TCCADA will work with the county councils in the tri-county area to support efforts to increase funding for alcohol and drug abuse services.

The TCCADA's Executive Director will seek increased county appropriations through the budget process.

3. The TCCADA will continue to collect all self-pay and third party pay accounts to reduce our dependency on government.

The TCCADA's Finance Department will ensure that all third party billing is processed throughout the fiscal year.

4. To assure accountability for increased funding, the TCCADA will meet all standards outlined by the Commission on Accreditation of Rehabilitation Facilities, generally accepted auditing standards and DAODAS Comprehensive Consolidated Grant requirements.

The TCCADA's Executive Staff will ensure that all applicable standards necessary to document accountability are met throughout the fiscal year.

5. The TCCADA will continue efforts to expand our Employee Assistance Programs.

The TCCADA will contract with Palmetto Employee Assistance Programs for the purpose of increasing our local EAP contracts.

6. The TCCADA will continue efforts to market our Department of Transportation Alcohol and Drug Compliant Services to businesses and industries in the Tri-County area.

The TCCADA's Adult Clinical Director will continue past efforts to expand DOT services in the Tri-County Area.

7. The TCCADA will continue to seek funding from federal and private grant opportunities to expand services in the Tri-County Area.

The TCCADA's Executive Staff will continue to pursue grant opportunities that will provide needed resources for direct service provision.

Critical Issue 2: Need to Maintain Current Prevention Staffing Levels

In FY08, the TCCADA received additional funds through the Alcohol Enforcement Team (AET) funding at the end of June of 2007. This funding continued in FY09 and has helped the TCCADA meet and expand environmental prevention efforts through the addition of a full-time prevention specialist in all three counties plus the additional 1st Judicial Circuit county of Dorchester. This made it possible for the county funded prevention specialist to return full time to community responsive activities such as health fairs, presentations, and special projects. If this position is not funded again, environmental prevention efforts will once again be reduced and shared with community responsive activities. Also, in FY09, the prevention department had part-time administrative support for the first time in twenty-five years due to the one-time funding by DAODAS of an additional prevention staff for the TCCADA. This administrative support freed up the prevention staff to pursue direct activities in the community instead of running errands and conducting administrative tasks. Now that the administrative assistant has been trained to think in terms of prevention and can be of even more assistance, it is essential that this position be maintained.

In FY10, DAODAS is not only requiring that multijurisdictional agencies implement compliance checks in each of their counties, but now are requiring that evidence-based education programs be conducted in all three counties. These programs are very time intensive. Current staffing is sufficient to accomplish this additional requirement for FY10. But if prevention staffing levels are reduced, the TCCADA will not have sufficient prevention staff to meet these requirements.

Strategy 1: To support efforts to maintain the ability of the TCCADA's prevention staff to respond to increasing block grant requirements.

Goal 1: To effectively address the contract requirements for prevention delegated by the SC DAODAS.

Objectives:

1. To actively seek funding to maintain the current level of prevention staffing.
2. To continue to provide administrative support to the prevention department.

Addressed: The TCCADA Executive Director and the Director of Prevention Services will seek funding from all relevant state, federal, county and private sources to maintain prevention staff.

Strategy 2: The TCCADA will continue to address underage drinking in the tri-county area.

Goal 2: To reduce underage drinking in the tri-county area.

Objectives:

1. The TCCADA will work to obtain funding to support programs that will address underage drinking.
2. To maintain prevention staffing by one to address underage drinking and access to alcohol.

3. To carry out the goals and objectives of the FY10 prevention management plan designed to address underage drinking. The following programs will be used to address this issue.

1st Judicial Alcohol Enforcement Team
2nd Judicial Alcohol Enforcement Team
Merchant Education (Palmetto Retailers Education Program)
Alcohol Education Program
Project Alert
Edisto Health Coalition

Strategy 3: The TCCADA will continue to address underage tobacco use in the tri-county area.

Goal 3: To reduce underage tobacco use and access in the tri-county area.

Objectives:

1. The TCCADA will work to obtain funding to support programs that will address underage tobacco use and access.
2. To maintain prevention staffing by one to address underage tobacco use and access to tobacco.
3. To carry out the goals and objectives of the FY10 prevention management plan designed to address underage tobacco use. The following programs will be used to address this issue.

Tobacco Compliance Checks
SYNAR
Merchant Education (Palmetto Retailers Education Program)
Tobacco Education Program
Project Alert
Edisto Health Coalition

Critical Issue 3: Need to Increase Funding to Maintain the McCord Center

Over the past 6+ years, the McCord Center has continuously operated with a waiting list for males and females that has exceeded current licensed operating capacity of 15 adolescents.

Demand for services far exceeds our ability to meet the existing needs of the state of South Carolina. According to current data produced by the DAODAS, there are approximately 60,000 adolescents in the schools of South Carolina who, by self-report, meet the diagnostic criteria for chemical dependency and have used substances within the past 30 days. As the only public provider of short-term inpatient chemical dependency treatment, the numbers far exceed the current capacity to treat these adolescents. In addition, the annual revenue shortfall has prevented the McCord Center from upgrading the types of clinical and social/recreational services needed to facilitate change in the lives of the adolescents.

Since the McCord Center is well known throughout South Carolina as a quality provider of services and is utilized by the 301 System, private providers, school districts, the Department of Juvenile Justice, and other State systems, it makes sound clinical and financial sense to expand with the McCord Center.

Strategy: To actively support efforts to increase funding for the McCord Center and increase the awareness and need for adolescent inpatient services in South Carolina.

Goal: To expand financial support to maintain the McCord Center.

Objectives:

1. The TCCADA will work with the DAODAS, DHHS, and the legislature to increase funding to maintain the services provided by the McCord Center.

The TCCADA's Board of Directors and Executive Director will work diligently to accomplish this objective.

2. The TCCADA will support the efforts of the Phoenix Center in Greenville, South Carolina to expand the adolescent public bed capacity to meet the statewide demand; but, if for any reason, the Phoenix Center's plans to operate an inpatient adolescent treatment program do not materialize, the TCCADA will work with DAODAS and the 301 System to increase the McCord Center's bed capacity.

The TCCADA's Executive Director and Adolescent Treatment Staff will work diligently to accomplish this objective.

Critical Issue 4: Need to Expand Services to Children and Adolescents

Since FY98, the TCCADA has operated with 1 ScIP counselor to serve a rural Tri-County area that includes 6 school districts encompassing 46 schools (elementary, middle, high, and alternative schools). As a result, ScIP services were not marketed heavily in the Tri-County area because of the inability of the TCCADA to meet the need.

With the rise in awareness of problem behaviors that children and adolescents are displaying in the schools and the inadequacy of available resources within the schools, it is apparent that the school districts are adhering more strictly to the zero tolerance policy of no alcohol and other drug use, nor disruptive behavior. Because of this policy, children and adolescents are being identified in greater numbers by the schools as needing intervention and treatment services to address those at-risk behaviors and divert those youth from dropping out or becoming expelled. In addition, the development of alternative schools, effectively placing the most problematic youth into one school (enrollment approximately 120 students), has created a dire need for at least 2 counselors within that school alone. For the reasons mentioned above regarding the lack of available personnel to handle the apparent need of the community, the TCCADA has not actively targeted the child adolescent population for recruitment of services. As such, children and adolescents who are high risk for alcohol and other drug problems are unaware of the potential assistance we could provide if adequate counselors are available.

To adequately address this need in the Tri-County area: 2 additional ScIP Counselors are needed to serve the 46 schools, 2 Counselors are needed for Orangeburg Consolidated School District 5's alternative school to address those youth who are in need of counseling services outside the scope of traditional in school ScIP services.

Strategy: To actively support efforts to increase Intervention services for youth in the Tri-County area.

Goal: To increase child and adolescent Intervention services in the Tri-County area.

Objectives:

1. The TCCADA will actively seek increased funding for child and adolescent Intervention services.

The TCCADA Adolescent Program Director during FY10 will seek funding from all relevant state, federal and private sources.

2. The TCCADA will actively seek to maintain outpatient treatment services in Orangeburg School District 3, 4 & 5.

The TCCADA Adolescent Program Director will finalize a contract with Orangeburg School Districts 3, 4 & 5 during FY09. These contracts will maintain treatment services provided by the TCCADA to the Districts. The TCCADA will also seek state funding through DAODAS to fund these services.

CRITICAL ISSUE 5: Need to Expand Services in Eastern Orangeburg County

The Tri-County Commission on Alcohol and Other Drug Abuse recognizes an underserved population in Orangeburg County. The cities of Santee, Elloree, Eutawville, Vance, and Holly Hill make up a 307 mile geographic area that is distant from most community resources, provided in the city of Orangeburg. TCCADA proposes to open a state-of-the-art outpatient substance abuse clinic in Santee, S.C. to serve this community. Local schools, criminal justice entities, and health care providers all concur that alcohol and other drug treatment is challenging to access for individuals living in these towns. Further, substance abuse issues are associated with all other societal problems, including poverty, domestic violence, child abuse, and crimes against property and persons. The Santee Center will not only provide readily accessible treatment, but will also allow access to other providers who will co-locate services there, including DJJ and Probation/Parole. In addition, the Santee Center will be staffed with professional counselors trained in the most current modalities, and who will follow procedures designed to enhance treatment outcomes. Further, the Santee Center will provide urine drug screening as a tool which can be utilized by the business community, as well as, a device to guide treatment. This Center will enhance the health of residents of this community, and thereby improve the community as a whole.

Strategy: To actively support efforts to expand treatment services in the Eastern Part of Orangeburg County.

Goal: To expand financial support to develop services and a facility in Santee, South Carolina.

Objectives:

1. The TCCADA will continue to work with our County Legislative Delegation, DAODAS, and CSAT to increase funding to expand services and construct a facility in Eastern Orangeburg County.

The TCCADA Board of Directors and Executive Director will work diligently to accomplish this goal.

2. The TCCADA will explore all federal grant opportunities to expand services in Eastern Orangeburg County.

The TCCADA Treatment Staff, Executive Director, and an agency consultant will explore and develop proposals that would assist in the expansion treatment services in Eastern Orangeburg County by FY10.

3. The TCCADA executive Director will secure property and finalize a master plan to construct a satellite facility in Santee, South Carolina.

The TCCADA Executive Director will work throughout the year to accomplish this objective.

PART II
PROPOSED BUDGET

ATTACHMENT I
CONTRACT OBJECTIVES REPORTS

**FY10
PREVENTION MANAGEMENT PLAN**